



DRAFT

CITY OF WESTMINSTER

EXECUTIVE BUDGET SUMMARY

April 30, 2010

MAYOR'S BUDGET MESSAGE

Dear Residents:

Shortly after I was elected Mayor, I had the opportunity to examine in depth the City of Westminster's financial condition. Using our new automated financial system, it was possible to analyze information over a ten year period. In reviewing the financial trends from 2001-2009, we looked at how well our current revenues cover our current expenses. The City of Westminster has been on a downward trend from 2002 through 2009.

The second trend I would like to review is per capita measures demonstrating the financial performance of the City over time. In the beginning of the period, revenues exceeded expenditures by \$151 per capita. By 2009 that trend had reversed with expenditures exceeding revenues by \$221 per capita. Since 2002 spending has exceeded income every year. And although long term debt is currently trending downward with an average per capita for the 10 year period of \$337, in 2000 and 2001 was only \$8 and \$6, respectively. In reviewing these trends, it is clear that the use of one-time only and special purpose funds have been used to balance the budget. However, cash and investments have been reduced from over \$8M in 2000 to \$2M in 2009.

The nation's current dismal economic situation just makes an already bad situation worse.

What does all this mean? As the economic situation grew worse over the past three years, the City of Westminster has taken actions to help alleviate the disparity between revenues and expenditures and to scale down the size of the government. These measures have included:

- Staff lay-offs, reductions and hiring freeze
- No merit or cost of living increases
- Modified employee benefits package
- Increased employee contribution to health care plan
- Deferred Capital Improvement Projects (CIP)
- Delayed purchase of cars, trucks and other equipment
- Limited conferences, tuition assistance and training to mandatory attendance

I presented a balanced budget to the Common Council on April 12th. You will note that the budget is \$1.2 M less than the FY2010 budget.

<i>Department</i>	<i>FY2010</i>	<i>FY2011</i>
General Government	\$2,048,239	\$2,040,686
Public Safety	\$5,871,685	\$5,866,686
Public Works	\$4,371,170	\$3,586,415
Community Support	\$ 152,124	\$ 100,743
Recreation and Parks	\$1,392,905	\$1,050,352
Total Operating Expense Budget	\$13,836,123	\$12,644,882

There are few increases contained in this budget. Other than increases in health care, pension costs and operating costs, only one contractual position in technology services will be converted into a permanent position.

What is more important is what is not included in this budget. There are no merit or cost of living increases for employees, no vacant positions refilled, no reserve fund established, and no CIP projects, which totaled almost \$3.5M for FY 2011 alone.

These priority CIP projects include:

- \$1.6M for street milling and overlay for streets rated “deplorable”
- \$700,000 for replacement vehicles and equipment
- \$211,000 in technology improvements
- \$175,000 in repairs and renovations to City buildings
- \$855,000 in storm drain repairs and renovations

In addition to this amount, in the six years covered in the CIP, the need for capital improvement funds for additional storm drain repairs and renovations, street lighting, repairs and replacement of public works equipment, repairs and renovations on the Longwell Building and maintenance and improvements of City owned parks will total an astonishing \$17.5M!

In looking at the projected revenue picture for the next three years, the best case scenario is that our revenues remain flat. They are clearly not going to increase as rapidly as our expenditures will increase.

After studying this financial picture and discussing it with the Finance Committee, it is critical that we deal with the delayed capital improvements to our infrastructure in the City. The longer we delay in repairing our infrastructure, the more it costs. Delayed maintenance on storm drains can lead to major disasters like the Green Street sinkhole. This costs far more to repair than repairing the storm drain before it collapses. Some of our streets are in bad shape—if you have driven on Uniontown Road or Bond Street or a number of other streets lately, you don’t need me to point this out to you. Our parks, ball fields and trails are utilized from dawn to dusk and need constant maintenance to keep them in playing condition.

As long as I have been on the Council and serving as Mayor, we have been putting off this crisis. I think the time has come to deal with this problem once and for all.

Reluctantly and with great reservation, therefore, I recommended to the Common Council that we levy an additional tax of 19 cents, dedicated to fund critical capital projects.

For the owner of a property with an assessed value of \$250,000, this means an increase of \$475 per year. I realize these are tough times for all of our residents--they are also tough times for governments having to maintain services as tax revenues are flat or decreasing and aid from other levels of government becomes more and more scarce. As much as we hate to ask for it, \$39/month is a small price to pay to insure that our streets are safe to drive on, our parks are

preserved in playing condition, our storm drains prevent flooding, and our employees have the equipment they need to remove snow and cut grass.

The Common Council is discussing this tax increase to establish a dedicated Capital Improvement Program fund at upcoming budget meetings. The capital projects to be funded and the streets to be included in the multi-year street overlay and milling program are detailed on the following pages. Summaries of the revenues and expenditures for the General Fund, Water Fund, Sewer Fund and Public Housing Fund are also provided for your review in this Executive Summary. Detail on the departmental budgets is contained in the draft budget narrative also available on this website.

The public hearing on the budget is scheduled for 7:00 p.m. on May 10, 2010, at the John Street Quarters of the Westminster Volunteer Fire Department. We welcome your comments on the budget and the proposed Capital Improvements Program Fund.

Kevin R. Utz
Mayor



CITY OF WESTMINSTER

EXECUTIVE BUDGET SUMMARY

FISCAL YEAR: JULY 1, 2010 – JUNE 30, 2011

REVISED: APRIL 28, 2010

GENERAL FUND EXPENDITURES

General Fund Capital Projects by Department (Excl. Mandatory)				FY 2009 - 2010 Appropriations	Requested FY 2010 - 2011 Appropriations	Projected FY 2011 - 2012 Appropriations	Projected FY 2012 - 2013 Appropriations	Projected FY 2013 - 2014 Appropriations
General Government								
Technology Projects								
	Voice Over Internet Protocol			\$ -	\$ 28,333	\$ -	\$ -	\$ -
	Enterprise Vault Archive			\$ -	\$ 12,500	\$ 7,500	\$ 7,500	\$ 7,500
	Financial Management System Module(s)			\$ 11,000	\$ -	\$ 10,000	\$ -	\$ -
	Inventory				\$ 13,334			
	Web Extensions				\$ 13,333			
	GIS Server			\$ -	\$ -	\$ 23,167	\$ -	\$ -
	Planning, Zoning & Development Projects			\$ 2,667	\$ 2,667	\$ 26,667	\$ -	\$ -
General Government Totals				\$ 13,667	\$ 70,167	\$ 67,333	\$ 7,500	\$ 7,500
Public Safety Totals				\$ 186,621	\$ 54,000	\$ 86,000	\$ 117,000	\$ 85,000
Public Works								
Streets & Sanitation								
	Vehicles			\$ 190,000	\$ 340,000	\$ 763,000	\$ 734,000	\$ 150,000
	Equipment			\$ 23,000	\$ 156,000	\$ 130,000	\$ 10,000	\$ 10,000
	Streets - See Attached List			\$ -	\$ 1,568,244	\$ 898,326	\$ 1,460,912	\$ 816,486
	Storm Drains			\$ 343,000		\$ -	\$ -	\$ -
	Clifton Boulevard			\$ -	\$ 475,000	\$ -	\$ -	\$ -
	East Green Street			\$ -	\$ 300,000	\$ -	\$ -	\$ -
	Fitzhugh Avenue			\$ -	\$ 80,000	\$ -	\$ -	\$ -
	Street Lighting			\$ -	\$ -	\$ 650,000	\$ 650,000	\$ -
	Parking Structures			\$ -	\$ -	\$ 400,000	\$ -	\$ -
	Facilities			\$ -		\$ 389,000	\$ 78,000	\$ -
	City Hall Renovations			\$ -	\$ 155,000	\$ -	\$ -	\$ -
	Carroll Arts Center			\$ -	\$ 20,000	\$ -	\$ -	\$ -
Public Works Totals				\$ 556,000	\$ 3,094,244	\$ 3,230,326	\$ 2,932,912	\$ 976,486
Recreation & Parks Totals				\$ 387,100	\$ -	\$ 425,000	\$ 786,500	\$ 8,000
Total General Fund Capital Projects				\$ 1,143,388	\$ 3,218,411	\$ 3,808,659	\$ 3,843,912	\$ 1,076,986

GENERAL FUND EXPENDITURES

Capital Projects - Streets

STREET	FROM-TO	RATING
Old new Windsor Road	West Green St - City Limits	5
Chase Street	Cover Lane - Anchor	5
Chase Street	Anchor St - Kings Lane	5
Chase Street	Kings Lane - Arnold Drive	5
Kings Lane	Chase Street - Westmoreland	5
Maryland Avenue	Westmoreland - West Green	5
Maryland Avenue	West Green St - West Main St	5
Cover Lane	Westmoreland - East Green St	5
Saint Mark Way	Luther Dr - End of Street	5
Sunset Avenue	Ridge - Fitzhugh	5
Luther Drive	End of street - 1,370' east	5
Center Street	East Green - Charles	5
Inverness Close	Wakefield	5
Logan Drive	Carroll Meadows	5
Alymer Court	Carroll Meadows	5
Buckcash Drive	Daniel Dr - 700' west	5
Fox Meadow Garth	Middlebrook	5
Brookview Court	Middlebrook	5
Middle Grove Ct South	Middlebrook	5
Middle Grove Ct E & W	Middlebrook	5
Ralph Street	East Green - Charles	5
Ralph Street	East Green - East Main	5
South Court Street	East Green - East Main	5
South Church Street	Center - 285' north of Center	5
Church Court	Bishop Garth	5
Winters Alley	North Center - Longwell	5
Court Lane	17th Street - North Center	5
17th Street	Paide Way - Willis Street	5
Center Street	Charles - Stoner	4.5
Farm Creek Road	Middlebrook	4.5
Pine Valley Court	Middlebrook	4.5
Fitzhugh Avenue	Sunset - Old New Windsor Rd	4.5
Kemper Avenue	Carroll - James	4.5
Kemper Avenue	James - end of street	4.5
James Street	Kemper - 25th	4.5
Milton Avenue	Carroll - 25th	4.5
Winchester Avenue	Ralph - Sycamore	4.5
Mayfield Court	The Greens	4.5
Thomas Lane	Bishop - South Church	4.5
Key Street	Longwell - North Avenue	4.5
Leslie B. Leister Lane	Longwell - Locust Lane	4.5
Paide Way	Longwell - 17th	4.5
Court Lane	North Center - East George	4.5
Westminster Avenue	East Green - East George	4.5

STREET	FROM-TO	RATING
Cover Lane	Chase - Westmoreland	4
Fairway Drive	Wakefield	4
Ridge Road	Old New Wind - Sunset	4
James Street	Pennsylvania - Kemper	4
Coldstream Close	Wakefield	4
Oakmont Close	Wakefield	4
St. Andrews Court	Wakefield	4
Greenbriar Close	Wakefield	4
Laurier Court	Carroll Meadows	4
Antero Drive	Carroll Meadows	4
Uniontown Road	Route 31 - 85' west of Jenny	4
Locust Lane	Tuc - Distillery	4
Park Avenue	Chase - George	4
Bond Street	Green - George	4
Winged Foot Drive	Avondale I	4
Long Valley Road	Cassell Close - 320' north Cobbs Choice	4
Bishop Court	Middlebrook	4
Valley Bend Road	Middlebrook	4
South Court Street	Charles - East Green	4
Stacy Lee Drive	Royer - Windsor	4
Clifton Blvd	Englar - Woodward	4
Bond Street	West Main - West Green	3.5
Long Valley Road	Route 31 - Cassell	3.5
Burning Tree South	Long Valley - end of right-of-way	3.5
Sawgrass Court	Avondale I	3.5
Cassell Close	Wakefield	3.5
Silver Court	Furnace Hills I	3.5
South Court Street	Charles - Center	3.5
Charles Street	South Church - Center	3.5
Stacy Lee Drive	Royer - Wampler	3.5
Windsor Drive	Royer - Johahn	3.5
Church Street	East Main - Cemetery	3.5
Westminster Avenue	East Green - East Main	3.5
Lincoln Road	East Green - East Main	3.5
Longwell Avenue	Key - Tuc	3.5
Tuc Road	Route 27 - Longwell	3.5
Chase Street	Bond - Cover	3
Park Avenue	Green - Chase	3
Park Place	Park Ave - Bond	3
Innisbrook Lane	Wakefield	3
Webster Street	Manchester - North Colonial	3
Distillery Drive	Locust - Route 27	3
Doral Court	Avondale I	3
Marhill Court	Furnace Hills I	3
Palmer Terrace	Furnace Hills I	3
Bishop Street	Center - Valley Bend	3
Sycamore Street	Winchester - Center Alley	3
Glenbrook Drive	The Greens	3
Stacy Lee Court	The Greens	3
Crestview Court	The Greens	3

Note: Street repair ratings range from 1 (better) to 5 (worst) in terms of state of repair.

GENERAL FUND EXPENDITURES

Capital Projects - Streets

Vehicle Replacements:

- **Dump Truck #30**
- **Dump Truck #36**
- **Dump Truck #47**

Equipment Replacements:

- **Hill Mower**
- **Snow Plow**
- **Trash Compactor**
- **Trackless Snow Blower**
- **Refurbish Truck Frames**

GENERAL FUND REVENUES

GENERAL FUND REVENUES	Actual Revenues as of 6/30/2009	Appropriation 2009 - 2010	Revenues as of 1/31/10	Revenue Projection as of 6/30/2010	FY 2010 - 2011 Revenue Projection	FY 2011 - 2012 Revenue Projection	FY 2012 - 2013 Revenue Projection
TAXES							
Real Property	\$8,041,854	\$8,023,861	\$7,792,570	\$7,792,570	\$8,092,793	\$7,688,153	\$7,688,153
Personal Property	\$17,686	\$0	\$4,239	\$4,239	\$4,000	\$4,000	\$4,000
Railroad & Public Utilities	\$218,148	\$222,200	\$0	\$200,000	\$200,000	\$200,000	\$200,000
Business Personal Property	\$525,115	\$400,000	\$1,524	\$300,000	\$300,000	\$300,000	\$300,000
Tax Credits - Other	(\$789,579)	(\$633,188)	(\$417,867)	(\$450,000)	(\$644,223)	(\$644,223)	(\$644,223)
Prior Years Additions/Abatements	(\$10,831)	(\$10,000)	(\$13,724)	(\$14,000)	(\$10,000)	(\$10,000)	(\$10,000)
TOTAL TAXES	\$8,002,393	\$8,002,873	\$7,366,742	\$7,832,809	\$7,942,570	\$7,537,930	\$7,537,930
Penalties & Interest	\$47,464	\$15,000	\$31,499	\$53,999	\$50,000	\$50,000	\$50,000
Income Taxes	\$1,709,733	\$1,500,000	\$544,516	\$1,200,000	\$1,200,000	\$1,200,000	\$1,200,000
Admissions & Amusements Tax	\$254,077	\$275,000	\$114,638	\$229,276	\$225,000	\$225,000	\$225,000
Highway	\$812,984	\$74,785	\$39,630	\$74,785	\$75,000	\$75,000	\$75,000
TOTAL TAXES-STATE SHARED	\$2,824,258	\$1,864,785	\$730,283	\$1,558,060	\$1,550,000	\$1,550,000	\$1,550,000
TOTAL TAXES	\$10,826,651	\$9,867,658	\$8,097,025	\$9,390,869	\$9,492,570	\$9,087,930	\$9,087,930
LICENSES & PERMITS							
Parking Permits - Garages	\$66,712	\$42,000	\$42,909	\$50,000	\$50,000	\$50,000	\$50,000
Parking Permits - Surface Lots	\$78,942	\$82,000	\$38,750	\$66,429	\$65,000	\$65,000	\$65,000
Beer, Wine & Liquor	\$25,405	\$13,000	\$0	\$6,500	\$6,500	\$6,500	\$6,500
Traders	\$99,417	\$29,000	\$3,332	\$20,000	\$20,000	\$20,000	\$20,000
Building & Equipment	\$5,964	\$9,000	\$2,224	\$3,812	\$4,000	\$4,000	\$4,000
Cable Television Franchise Fee	\$67,346	\$155,000	\$74,013	\$148,026	\$150,000	\$150,000	\$150,000
Other	\$16,337	\$0	\$24,870	\$24,870	\$0	\$0	\$0
TOTAL LICENSES & PERMITS	\$360,123	\$330,000	\$186,098	\$319,637	\$295,500	\$295,500	\$295,500

GENERAL FUND REVENUES

GENERAL FUND REVENUES	Actual Revenues as of 6/30/2009	Appropriation 2009 - 2010	Revenues as of 1/31/10	Revenue Projection as of 6/30/2010	FY 2010 - 2011 Revenue Projection	FY 2011 - 2012 Revenue Projection	FY 2012 - 2013 Revenue Projection
GRANTS FROM FEDERAL GOVERNMENT							
Federal Stimulus Money	\$0	\$57,421	\$0	\$0	\$0		
TOTAL GRANTS FROM FEDERAL GOVERNMENT	\$0	\$57,421	\$0	\$0	\$0	\$0	\$0
GRANTS FROM STATE GOVERNMENT							
Police Protection	\$299,904	\$189,338	\$63,707	\$189,338	\$189,338	\$189,338	\$189,338
Traffic Safety & Overtime Funding	\$47,685	\$55,800	\$9,175	\$15,729	\$25,000	\$25,000	\$25,000
Domestic Violence Grant	\$61,096	\$63,100	\$15,463	\$63,100	\$50,000	\$50,000	\$50,000
Program Open Space	\$48,978	\$0	(\$7,633)	\$0	\$0	\$0	\$0
Other	\$8,778	\$84,405	\$89,192	\$90,000	\$90,000	\$90,000	\$90,000
TOTAL GRANTS FROM STATE GOVERNMENT	\$466,441	\$392,643	\$169,904	\$358,167	\$354,338	\$354,338	\$354,338
GRANTS FROM COUNTY GOVERNMENT							
Program Open Space County Match	\$2,393	\$0	(\$4,917)	\$0	\$0	\$0	\$0
City/County Services Revenue Sharing	\$802,324	\$855,226	\$841,001	\$841,001	\$841,000	\$420,500	\$210,250
TOTAL GRANTS FROM COUNTY GOVERNMENT	\$804,717	\$855,226	\$836,084	\$841,001	\$841,000	\$420,500	\$210,250
INTERGOVERNMENTAL	\$1,631,281	\$1,635,290	\$1,192,086	\$1,518,805	\$1,490,838	\$1,070,338	\$860,088
SERVICE CHARGES FOR CURRENT SERVICES							
GENERAL GOVERNMENT							
<i>Tree Commission Workshop</i>	\$12,105	\$0	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000
<i>Postcards</i>	\$72	\$0	\$48	\$48	\$0	\$0	\$0
<i>Special Capital Benefit Assessment</i>	\$35,348	\$80,000	\$60,288	\$60,288	\$50,000	\$50,000	\$50,000
<i>Rental Licensing Program</i>	\$0	\$0	\$0	\$0	\$75,000	\$75,000	\$75,000
HIGHWAYS & STREETS							
<i>Daily Garage Parking</i>	\$13,337	\$6,000	\$0	\$6,000	\$5,000	\$5,000	\$5,000
<i>Public Parking Facilities</i>	\$146,211	\$150,000	\$77,740	\$133,268	\$150,000	\$150,000	\$150,000
TOTAL SERVICE CHARGES FOR CURRENT SERVICES	\$207,073	\$236,000	\$143,076	\$204,604	\$285,000	\$285,000	\$285,000

GENERAL FUND REVENUES

GENERAL FUND REVENUES	Actual Revenues as of 6/30/2009	Appropriation 2009 - 2010	Revenues as of 1/31/10	Revenue Projection as of 6/30/2010	FY 2010 - 2011 Revenue Projection	FY 2011 - 2012 Revenue Projection	FY 2012 - 2013 Revenue Projection
RECREATION & PARKS							
Swimming Pool Fees	\$57,438	\$35,000	\$22,249	\$35,000	\$40,000	\$40,000	\$40,000
Concessions	\$0	\$200	\$0	\$0	\$250	\$250	\$250
Family Center	\$252,541	\$235,000	\$161,417	\$235,000	\$250,000	\$250,000	\$250,000
Summer Camp	\$58,176	\$60,000	\$22,677	\$45,354	\$40,000	\$40,000	\$40,000
Flower/Jazz	\$9,225	\$6,000	\$1,300	\$6,000	\$6,000	\$6,000	\$6,000
3 on 3 Basketball	\$1,813	\$1,000	\$555	\$1,000	\$1,000	\$1,000	\$1,000
Daddy/Daughter	\$12,575	\$7,300	\$4,200	\$7,300	\$9,000	\$9,000	\$9,000
Mother/Son	\$14,250	\$7,300	\$5,880	\$14,250	\$12,500	\$12,500	\$12,500
Holiday Programs	\$3,038	\$1,000	\$1,369	\$1,369	\$1,500	\$1,500	\$1,500
Mother/Daughter Tea	\$1,737	\$2,500	\$0	\$1,700	\$1,700	\$1,700	\$1,700
Rent-King Dutterer	\$7,250	\$3,400	\$5,699	\$5,700	\$5,500	\$5,500	\$5,500
Community Building	\$8,005	\$3,400	\$2,505	\$2,500	\$2,500	\$2,500	\$2,500
Other	(\$554)	\$1,200	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000
TOTAL RECREATION & PARKS	\$425,494	\$363,300	\$228,851	\$356,173	\$370,950	\$370,950	\$370,950
FINES & FORFEITURES							
Meter Violations	\$10,965	\$13,400	\$9,335	\$16,003	\$10,000	\$10,000	\$10,000
Summons	\$40,914	\$45,000	\$25,438	\$43,607	\$45,000	\$45,000	\$45,000
Municipal Infractions	\$2,633	\$5,000	\$2,458	\$4,213	\$3,000	\$3,000	\$3,000
TOTAL FINES & FORFEITURES	\$54,512	\$63,400	\$37,231	\$63,823	\$58,000	\$58,000	\$58,000
MISCELLANEOUS							
INTEREST & DIVIDENDS							
<i>Local Government Investment Pool</i>	\$643	\$1,000	\$67	\$120	\$125	\$125	\$125
<i>Interest - Savings Accounts</i>	\$38,039	\$73,000	\$12,970	\$22,235	\$15,000	\$15,000	\$15,000
<i>Interest - RALF Accounts</i>	\$688	\$1,200	\$465	\$797	\$800	\$800	\$800
<i>Interest - Capital Benefit Assessments</i>	\$4,991	\$8,600	\$513	\$880	\$1,000	\$1,000	\$1,000

GENERAL FUND REVENUES

GENERAL FUND REVENUES	Actual Revenues as of 6/30/2009	Appropriation 2009 - 2010	Revenues as of 1/31/10	Revenue Projection as of 6/30/2010	FY 2010 - 2011 Revenue Projection	FY 2011 - 2012 Revenue Projection	FY 2012 - 2013 Revenue Projection
RENTS & CONCESSIONS							
<i>Rents - King Park/Jaycee Park</i>	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<i>Rents - 48-52 Charles Street</i>	\$9,916	\$5,200	\$4,686	\$5,200	\$5,200	\$5,200	\$5,200
<i>Rents - Greens Community Center</i>		\$0			\$0	\$0	\$0
CONTRIBUTIONS & DONATIONS							
<i>Donations</i>	\$5,245	\$0	\$8,888	\$8,888	\$0	\$0	\$0
<i>Other (Historic District Commission)</i>	\$7,347	\$10,000	\$0	\$10,000	\$10,000	\$10,000	\$10,000
OTHER							
<i>Transferred from Special Benefit Assessment</i>	\$0	\$365,000	\$0	\$0	\$0	\$0	\$0
<i>Plan Application and review fees</i>	\$2,800	\$0	\$7,800	\$7,800	\$8,000	\$8,000	\$8,000
<i>Zoning & Annexation Fees</i>	\$5,060	\$0	\$1,300	\$1,300	\$0	\$0	\$0
<i>Parking Fees</i>	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<i>Contingency</i>	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<i>Miscellaneous</i>	\$47,787	\$35,000	\$33,974	\$33,974	\$35,000	\$35,000	\$35,000
<i>Community Development Projects</i>					\$620,000	\$620,000	\$620,000
<i>Vending Machines</i>	(\$2,174)	\$0	\$0	\$0	\$0	\$0	\$0
<i>Filing Fees</i>	\$3,424	\$0	\$0	\$0	\$0	\$0	\$0
<i>Customer Billing</i>	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<i>Cost of Customer Billing</i>	(\$9,390)	\$0	\$300	\$300	\$0	\$0	\$0
<i>Fund Raising - Family Center</i>	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL MISCELLANEOUS	\$114,376	\$499,000	\$70,963	\$91,494	\$695,125	\$695,125	\$695,125
SUBTOTAL GENERAL FUND OPERATING REVENUES	\$13,259,387	\$12,664,648	\$9,769,232	\$11,625,768	\$12,392,483	\$11,567,343	\$11,357,093
CAPITAL PROJECTS EXTERNAL FUNDING AND CARRYOVER FUNDS							
<i>Technology/Report System</i>	\$114,760	\$153,200	\$0	\$153,200	\$88,000		
<i>Recreation & Parks</i>	\$0	\$386,100	\$0	\$336,700	\$144,400		
<i>Streets</i>	\$0	\$119,000	\$0	\$0	\$20,000		
TOTAL CAPITAL PROJECTS EXTERNAL FUNDING	\$114,760	\$658,300	\$0	\$489,900	\$252,400	\$0	\$0
TOTAL GENERAL FUND REVENUE	\$13,374,147	\$13,322,948	\$9,769,232	\$12,115,668	\$12,644,883	\$11,567,343	\$11,357,093

GENERAL FUND EXPENDITURES

City of Westminster Budget - July 1, 2010 - June 30, 2011										
General Fund								1% Increase	1% Increase	1% Increase
<i>Operating Expense by Department</i>						FY 2009 - 2010 Appropriations	Requested FY 2010 - 2011 Appropriations	Projected FY 2011 - 2012 Appropriations	Projected FY 2012 - 2013 Appropriations	Projected FY 2013 - 2014 Appropriations
<i>(Including Mandatory Capital Items)</i>										
General Government										
	Legislative Expenditures					\$ 51,417	\$ 28,568	\$ 28,568	\$ 28,853	\$ 29,142
	Executive Expenditures					\$ 73,305	\$ 74,351	\$ 75,451	\$ 76,568	\$ 77,701
	Legal Expenditures					\$ 16,000	\$ 36,333	\$ 36,333	\$ 36,697	\$ 37,064
	General Administrative Expenditures					\$ 849,466	\$ 1,041,592	\$ 1,041,592	\$ 1,052,008	\$ 1,062,528
	Finance Operations Expenditures					\$ 188,407	\$ 240,748	\$ 292,172	\$ 354,579	\$ 430,318
	Technology Expenditures					\$ 275,475	\$ 168,339	\$ 172,211	\$ 176,172	\$ 180,224
	Human Resources Expenditures					\$ 108,476	\$ 100,767	\$ 104,375	\$ 108,111	\$ 111,982
	Planning, Zoning & Development Expenditures					\$ 485,693	\$ 349,989	\$ 362,799	\$ 376,077	\$ 389,842
General Government Totals						\$ 2,048,239	\$ 2,040,687	\$ 2,113,500	\$ 2,209,065	\$ 2,318,799
Public Safety										
	Police Department Expenditures					\$ 5,621,685	\$ 5,616,686	\$ 5,908,754	\$ 6,216,009	\$ 6,576,537
	Fire Department Support					\$ 250,000	\$ 250,000	\$ 252,500	\$ 255,025	\$ 257,575
Public Safety Totals						\$ 5,871,685	\$ 5,866,686	\$ 6,161,254	\$ 6,471,034	\$ 6,834,113
Public Works										
	Streets & Sanitation					\$ 4,143,248	\$ 3,311,837	\$ 3,348,234	\$ 3,385,031	\$ 3,422,232
	Facilities					\$ 227,922	\$ 274,579	\$ 277,325	\$ 280,098	\$ 282,899
Public Works Totals						\$ 4,371,170	\$ 3,586,415	\$ 3,625,558	\$ 3,665,129	\$ 3,705,131
Community Support Expenditures						\$ 152,124	\$ 100,743	\$ 101,750	\$ 102,768	\$ 103,796
Recreation & Parks Expenditures						\$ 1,392,905	\$ 1,050,352	\$ 1,071,126	\$ 1,092,310	\$ 1,113,914
Total General Fund Operating Expense Budget						\$ 13,836,123	\$ 12,644,883	\$ 13,073,188	\$ 13,540,306	\$ 14,075,753

WATER FUND REVENUES

<u>WATER FUND</u>	<u>BUDGET</u>	<u>BUDGET</u>	<u>PROPOSED BUDGET</u>	<u>Actual Thru March 2010</u>	<u>PROPOSED BUDGET</u>
	2007 - 2008	2008 - 2009	2009 - 2010		2010 - 2011
<u>METERED SALES</u>					
Tier 1 - City	\$1,061,949	\$1,280,139	\$1,422,154	\$1,275,617	\$1,472,142
Tier 1 - County	\$948,211	\$1,160,406	\$1,133,152	\$890,045	\$1,207,147
Tier 2 - City	\$502,128	\$557,198	\$1,529,422	\$616,174	\$1,583,181
Tier 2 - County	\$349,602	\$363,697	\$832,258	\$444,551	\$886,604
TOTAL METERED SALES	\$2,861,890	\$3,361,441	\$4,916,986	\$3,226,387	\$5,149,075
<u>OTHER SERVICE CHARGES</u>					
Miscellaneous	\$0	\$0	\$0	\$2,500	\$2,500
Rents				\$101,054	\$100,000
Private Fire Protection - City	\$48,000	\$48,614	\$48,000	\$119,191	\$48,000
Private Fire Protection - County	\$30,000	\$30,384	\$30,000	\$2,400	\$30,000
TOTAL OTHER SERVICE CHARGES	\$78,000	\$78,998	\$78,000	\$225,145	\$180,500
<u>NON-OPERATING REVENUE</u>					
Penalties	\$17,000	\$17,000	\$17,000	\$27,129	\$25,000
Service Connections - City	\$0	\$21,850	\$0	\$0	\$0
Service Connections - County	\$0	\$196,650	\$0	\$1,000	\$0
Miscellaneous		\$49,340	\$0	\$21,876	\$0
Meter Installations - All		\$0		\$10,671	\$10,000
Benefit Assessments/B.A. Interest	\$475,000	\$481,075	\$475,000	\$198,023	\$475,000
Transferred from Benefit Assess Acct	\$816,854	\$827,302	\$550,500	\$0	\$1,271,942
Route 27 Main Replacement			\$15,000	\$0	\$215,000
Big Pipe Creek	\$0	\$0	\$0	\$0	\$200,000
Rehabilitation of Wells			\$33,000	\$0	\$73,000
Gesell Well			\$500,000	\$450,000	\$600,000
Watershed Easement Purchase			\$0	\$0	\$100,000
New Water Supply			\$73,000	\$0	\$73,000
Hook Road Pump Control System			\$23,000	\$0	\$40,000
Little Pipe Creek	\$0	\$0	\$0	\$0	\$25,000
Wakefield Tank Painting (Carryover)		\$100,000	\$200,000	\$0	\$400,000
RADON Removal		\$0	\$0	\$0	\$350,000
Federal Economic Stimulus Funds			\$200,000	\$175,308	\$250,692
Interest - MLGIP	\$190,000	\$200,000	\$190,000	\$6,042	\$7,500
Interest - Savings	\$20,000	\$20,000	\$20,000	\$616	\$800
Ms Utility Billings				\$11,990	\$10,000
Customer Billing				\$434	\$500
TOTAL NON-OPERATING REVENUE	\$14,168,854	\$9,666,081	\$2,296,500	\$903,089	\$4,127,434
TOTAL WATER FUND REVENUE	\$17,108,744	\$13,106,520	\$7,291,486	\$4,354,621	\$9,457,009

Please note that the 2007-2008 and 2008-2009 non-operating revenues and totals include revenues received for the Medford Quarry Pipeline and Cranberry WTP projects not shown in the line items.

WATER FUND EXPENDITURES

City of Westminster Budget - July 1, 2010 - June 30, 2011								1% Increase	1% Increase	1% Increase
Water Fund										
<i>Operating Budget by Department</i>					FY 2009 - 2010 Appropriations	Requested FY 2010 - 2011 Appropriations	Projected FY 2011 - 2012 Appropriations	Projected FY 2012 - 2013 Appropriations	Projected FY 2013 - 2014 Appropriations	
<i>General Government</i>										
	Legislative Expenditures				\$ 81,972	\$ 28,568	\$ 28,568	\$ 28,853	\$ 29,142	
	Executive Expenditures				\$ 73,528	\$ 72,344	\$ 78,768	\$ 85,762	\$ 93,378	
	Legal Expenditures				\$ 38,000	\$ 36,333	\$ 36,333	\$ 36,697	\$ 37,064	
	General Administrative Expenditures				\$ 15,840	\$ 192,218	\$ 192,218	\$ 194,140	\$ 196,081	
	Finance Operations Expenditures				\$ 238,480	\$ 292,630	\$ 355,135	\$ 430,992	\$ 523,052	
	Technology Expenditures				\$ 227,779	\$ 166,573	\$ 189,560	\$ 215,719	\$ 245,489	
	Human Resources Expenditures				\$ 107,986	\$ 98,855	\$ 120,089	\$ 145,885	\$ 177,221	
	Planning, Zoning & Development Expenditures				\$ 242,793	\$ 155,487	\$ 189,631	\$ 231,274	\$ 282,062	
<i>General Government Totals</i>					\$ 1,026,378	\$ 1,043,007	\$ 1,190,303	\$ 1,369,323	\$ 1,583,489	
<i>Public Works</i>										
	Public Works Administration				\$ 242,605	\$ 196,597	\$ 198,563	\$ 200,549	\$ 202,555	
	Water Operations				\$ 6,380,552	\$ 7,456,105	\$ 4,530,666	\$ 10,075,973	\$ 6,176,732	
	Utility Operations				\$ 632,015	\$ 646,078	\$ 652,539	\$ 659,064	\$ 665,655	
	Facilities				\$ 56,514	\$ 109,079	\$ 110,170	\$ 111,271	\$ 112,384	
<i>Public Works Totals</i>					\$ 7,311,686	\$ 8,407,859	\$ 5,491,938	\$ 11,046,857	\$ 7,157,326	
<i>Community Support Expenditures</i>					\$ 5,460	\$ 6,143	\$ 6,204	\$ 6,266	\$ 6,329	
<i>Total Water Fund Operating Budget</i>					\$ 8,343,524	\$ 9,457,009	\$ 6,688,445	\$ 12,422,447	\$ 8,747,144	
<i>Water Capital Projects(only):</i>					\$ 2,973,200	\$ 3,951,000	\$ 925,000	\$ 6,621,000	\$ 1,499,000	
<i>Water Fund Depreciation:</i>					\$ 473,719	\$ 737,000	\$ 1,500,000	\$ 1,300,000	\$ 1,000,000	
<i>Total Water Fund Operating Budget less depreciation and capital</i>					\$ 4,896,605	\$ 4,769,009	\$ 4,263,445	\$ 4,501,447	\$ 6,248,144	

WATER FUND EXPENDITURES - CAPITAL PROJECTS DETAIL

<i>Water Fund Capital Projects by Department</i>					FY 2009 - 2010 Appropriations	Requested FY 2010 - 2011 Appropriations	Projected FY 2011 - 2012 Appropriations	Projected FY 2012 - 2013 Appropriations	Projected FY 2013 - 2014 Appropriations
General Government									
Technology Projects									
	Voice Over Internet Protocol				\$ -	\$ 28,333	\$ -	\$ -	\$ -
	Server Virtualization				\$ 16,667	\$ -	\$ 16,667	\$ 16,667	\$ 16,667
	Enterprise Vault Archive				\$ -	\$ 12,500	\$ 7,500	\$ 7,500	\$ 7,500
	Financial Management System Module(s)				\$ 11,000	\$ 26,667	\$ 10,000	\$ -	\$ -
	GIS Server				\$ -	\$ -	\$ 23,167	\$ -	\$ -
	Planning, Zoning & Development Projects				\$ 2,667	\$ 2,667	\$ 26,667	\$ -	\$ -
General Government Totals					\$ 30,333	\$ 70,167	\$ 84,000	\$ 24,167	\$ 24,167
Public Works									
9920	Vehicles				\$ 76,000	\$ 34,000	\$ 35,000	\$ 36,000	\$ -
9510	Gesell Well				\$ 600,000	\$ 1,200,000	\$ -	\$ -	\$ -
9510	Big Pipe Creek				\$ -	\$ 500,000	\$ -	\$ 6,000,000	\$ -
9928	Meter Replacement				\$ 821,200	\$ 426,000	\$ 15,000	\$ 15,000	\$ 15,000
9510	New Water Supply				\$ 273,000	\$ 198,000	\$ 200,000	\$ 200,000	\$ 200,000
9510	Hyde's Quarry				\$ -	\$ -	\$ 100,000	\$ -	\$ -
9510	Little Pipe Creek Intake				\$ 25,000	\$ 25,000	\$ 100,000	\$ -	\$ -
9410	RADON Removal				\$ 350,000	\$ 450,000	\$ -	\$ -	\$ -
9810	Rt. 27 Main				\$ 215,000	\$ 415,000	\$ -	\$ -	\$ -
9810	Hook Rd. PCS				\$ 40,000	\$ 40,000	\$ -	\$ -	\$ -
9810	Interzone Water Main				\$ -	\$ -	\$ -	\$ 50,000	\$ 750,000
9510	Watershed Easements				\$ 100,000	\$ 150,000	\$ 100,000	\$ 100,000	\$ 100,000
9410	Wakefield Water Tank Maintenance				\$ 400,000	\$ 400,000	\$ -	\$ -	\$ -
9810	Main St. main upgrade				\$ -	\$ -	\$ 320,000	\$ -	\$ -
9510	Rehab of Wells				\$ 73,000	\$ 113,000	\$ 40,000	\$ 40,000	\$ -
9810	James St. w ater main				\$ -	\$ -	\$ 5,000	\$ 30,000	\$ -
9810	Ralph & Church St. w ater mains				\$ -	\$ -	\$ 10,000	\$ 45,000	\$ -
9810	Ridge Road main				\$ -	\$ -	\$ -	\$ 25,000	\$ 60,000
9810	Park Avenue w ater main				\$ -	\$ -	\$ -	\$ 20,000	\$ 40,000
9510	Water Storage Facility				\$ -	\$ -	\$ -	\$ 40,000	\$ 300,000
9410	Gas Chlorination Equipment				\$ -	\$ -	\$ -	\$ 20,000	\$ -
9810	John St. w ater main				\$ -	\$ -	\$ -	\$ -	\$ -
9810	MD 140 Parallel w ater main				\$ -	\$ -	\$ -	\$ -	\$ -
9810	W. george St. w ater main				\$ -	\$ -	\$ -	\$ -	\$ 14,000
9810	Sophia Ave. w ater main				\$ -	\$ -	\$ -	\$ -	\$ -
9810	Hollow Rock C/V - w ater main				\$ -	\$ -	\$ -	\$ -	\$ 20,000
9810	Winter Street w ater main				\$ -	\$ -	\$ -	\$ -	\$ -
Public Works Totals					\$ 2,973,200	\$ 3,951,000	\$ 925,000	\$ 6,621,000	\$ 1,499,000
Total Water Fund Capital Projects					\$ 3,003,533	\$ 4,021,167	\$ 1,009,000	\$ 6,645,167	\$ 1,523,167

SEWER FUND REVENUES

<u>SEWER FUND</u>	BUDGET	BUDGET	PROPOSED BUDGET	Actual Thru March 2010	PROPOSED BUDGET
	2007 - 2008	2008 - 2009	2009 - 2010		2010 - 2011
<u>METERED SALES</u>					
Tier 1 - City	\$1,232,825	\$1,340,272	\$1,430,338	\$1,239,775	\$1,480,615
Tier 1 - County	\$960,025	\$1,191,873	\$1,285,194	\$935,488	\$1,291,620
Tier 2 - City	\$550,459	\$607,702	\$1,307,208	\$910,626	\$1,353,156
Tier 2 - County	\$394,350	\$439,528	\$794,289	\$402,764	\$798,261
TOTAL OPERATING REVENUE	\$3,137,659	\$3,579,375	\$4,817,029	\$3,488,653	\$4,923,652
<u>NON-OPERATING REVENUE</u>					
Penalty Charges	\$16,500	\$16,711	\$16,500	\$27,902	\$25,000
Services Connections - City	\$0	\$22,900	\$0	\$0	\$0
Service Connections - County	-	\$206,100	\$0	\$300	\$0
Miscellaneous	\$40,000	\$40,512	\$40,000	\$21,294	\$25,000
Plant upgrade/expansion	\$2,500,000	\$1,000,000	\$1,000,000	\$0	\$15,000,000
Sewer System Rehab WIP			\$75,000		\$200,000
Pump Station #12 Upgrade			\$0		\$0
Transferred from Benefit Assess Acct.	\$443,090	\$427,514	\$477,070	\$0	\$822,464
Bar Screen Rehab	\$0		\$0		\$18,000
Vehicle/Equipment Replacement			\$0		\$18,000
Replacement VFDs			\$20,700		\$45,700
Carroll County Septage Facility	\$250,000	\$250,000	\$250,000	\$228,421	\$250,000
Federal Economic Stimulus Funds			\$200,000		\$411,000
Benefit Assessments Interest	\$437,062	\$0	\$34,000	\$916	\$1,000
Contributions in Aid to Construction - Benefit Assessment	\$500,000	\$500,000	\$100,000	\$170,965	\$100,000
Interest - MLGIP	\$160,000	\$160,000	\$0	\$5,980	\$0
Interest - Savings	\$7,500	\$4,721	\$0	\$488	\$0
Other				\$32,240	\$40,000
Ms Utility Billing					\$10,000
Customer Billing				\$13,733	\$10,000
TOTAL NON-OPERATING REVENUE	\$4,354,152	\$2,628,458	\$2,213,270	\$502,239	\$16,976,164
TOTAL SEWER FUND REVENUE	\$7,491,811	\$6,207,833	\$7,030,299	\$3,990,892	\$21,899,816

SEWER FUND EXPENDITURES

City of Westminster Budget - July 1, 2010 - June 30, 2011								1% Increase	1% Increase	1% Increase
Sewer Fund										
Operating Budget by Department					FY 2009 - 2010 Appropriations	Requested FY 2010 - 2011 Appropriations	Projected FY 2011 - 2012 Appropriations	Projected FY 2012 - 2013 Appropriations	Projected FY 2013 - 2014 Appropriations	
General Government										
	Legislative Expenditures				\$ 85,469	\$ 28,568	\$ 28,568	\$ 28,853	\$ 29,142	
	Executive Expenditures				\$ 73,528	\$ 72,344	\$ 78,768	\$ 85,762	\$ 93,378	
	Legal Expenditures				\$ 36,000	\$ 36,333	\$ 36,333	\$ 36,697	\$ 37,064	
	General Administrative Expenditures				\$ 15,840	\$ 192,218	\$ 192,218	\$ 194,140	\$ 196,081	
	Finance Operations Expenditures				\$ 219,438	\$ 262,024	\$ 317,992	\$ 385,916	\$ 468,347	
	Technology Expenditures				\$ 227,399	\$ 166,573	\$ 189,560	\$ 215,719	\$ 245,489	
	Human Resources Expenditures				\$ 107,820	\$ 98,855	\$ 120,089	\$ 145,885	\$ 177,221	
	Planning, Zoning & Development Expenditures				\$ 242,793	\$ 155,487	\$ 189,631	\$ 231,274	\$ 282,062	
General Government Totals					\$ 1,008,287	\$ 1,012,401	\$ 1,153,160	\$ 1,324,246	\$ 1,528,784	
Public Works										
	Public Works Administration				\$ 239,955	\$ 196,597	\$ 198,563	\$ 200,549	\$ 202,555	
	Sewer Operations				\$ 4,902,662	\$ 19,808,018	\$ 18,006,098	\$ 6,186,159	\$ 6,248,020	
	Utility Operations				\$ 748,901	\$ 767,578	\$ 775,254	\$ 783,006	\$ 790,836	
	Facilities				\$ 56,044	\$ 109,079	\$ 110,170	\$ 111,271	\$ 112,384	
Public Works Totals					\$ 5,947,562	\$ 20,881,272	\$ 19,090,085	\$ 7,280,985	\$ 7,353,795	
Community Support Expenditures					\$ 5,460	\$ 6,143	\$ 6,204	\$ 6,266	\$ 6,329	
Total Sewer Fund Operating Budget					\$ 6,961,309	\$ 21,899,816	\$ 20,249,449	\$ 8,611,498	\$ 8,888,908	
Sewer Capital Projects(only):					\$ 1,323,700	\$ 15,857,700	\$ 12,855,000	\$ 570,000	\$ 175,000	
Sewer Fund Depreciation:					\$ 958,560	\$ 930,000	\$ 900,000	\$ 1,500,000	\$ 1,500,000	
Total Sewer Fund Operating Budget less depreciation and capital					\$ 4,679,049	\$ 5,112,116	\$ 6,494,449	\$ 6,541,498	\$ 7,213,908	

SEWER FUND EXPENDITURES - CAPITAL PROJECTS DETAIL

<u>Sewer Fund Capital Projects</u> <u>by Department</u>					FY 2009 - 2010 Appropriations	Requested FY 2010 - 2011 Appropriations	Projected FY 2011 - 2012 Appropriations	Projected FY 2012 - 2013 Appropriations	Projected FY 2013 - 2014 Appropriations
<i>General Government</i>									
<u>Technology Projects</u>									
	Voice Over Internet Protocol				\$ -	\$ 28,333	\$ -	\$ -	\$ -
	Server Virtualization				\$ 16,667	\$ -	\$ 16,667	\$ 16,667	\$ 16,667
	Enterprise Vault Archive				\$ -	\$ 12,500	\$ 7,500	\$ 7,500	\$ 7,500
	Financial Management System Module(s)				\$ 11,000	\$ 26,667	\$ 10,000	\$ -	\$ -
	GIS Server				\$ -	\$ -	\$ 23,167	\$ -	\$ -
	<u>Planning, Zoning & Development Projects</u>				\$ 2,667	\$ 2,667	\$ 26,667	\$ -	\$ -
<i>General Government Totals</i>					\$ 30,333	\$ 70,167	\$ 84,000	\$ 24,167	\$ 24,167
<i>Public Works</i>									
9920	Vehicles				\$ 78,000	\$ -	\$ 35,000	\$ 235,000	\$ 35,000
9910	Equipment				\$ -	\$ 18,000	\$ -	\$ -	\$ -
9926	Sewer System Rehab				\$ 200,000	\$ 325,000	\$ 125,000	\$ 125,000	\$ 125,000
9928	Meter Replacement				\$ -	\$ 426,000	\$ 15,000	\$ 15,000	\$ 15,000
9310	WWTP ENR				\$ -	\$ 15,000,000	\$ 12,000,000	\$ -	\$ -
9310	WWTP Expansion				\$ 1,000,000	\$ -	\$ -	\$ -	\$ -
9910	Replacement VFD's				\$ 45,700	\$ 70,700	\$ 25,000	\$ -	\$ -
9926	Pump Station #12 Upgrade				\$ -	\$ -	\$ 500,000	\$ -	\$ -
9926	Pump Station #15 Upgrade				\$ -	\$ -	\$ 90,000	\$ 90,000	\$ -
9310	Aeration Tanks 3 & 4				\$ -	\$ -	\$ 35,000	\$ 75,000	\$ -
9310	Coat Odor Control System				\$ -	\$ -	\$ 30,000	\$ 30,000	\$ -
9310	Bar Screen Rehab				\$ -	\$ 18,000	\$ -	\$ -	\$ -
<i>Public Works Totals</i>					\$ 1,323,700	\$ 15,857,700	\$ 12,855,000	\$ 570,000	\$ 175,000
<i>Total Sewer Fund Capital Projects</i>					\$ 1,354,033	\$ 15,927,867	\$ 12,939,000	\$ 594,167	\$ 199,167

PUBLIC HOUSING AGENCY FUND

City of Westminster Budget - July 1, 2010 - June 30, 2011												
Public Housing Agency Fund										1% Increase	1% Increase	1% Increase
<i>Operating Expense Budget</i>						FY 2009 - 2010 Appropriations	Requested FY 2010 - 2011 Appropriations	Projected FY 2011 - 2012 Appropriations	Projected FY 2012 - 2013 Appropriations	Projected FY 2013 - 2014 Appropriations		
65	Housing											
65.100	Housing Programs											
	<i>Salaries & Benefits</i>					\$ 186,839	\$ 201,973	\$ 203,993	\$ 206,033	\$ 208,093		
	<i>Program Administrative Expenses</i>					\$ 43,180	\$ 45,346	\$ 45,800	\$ 46,258	\$ 46,720		
	<i>Direct Program Costs</i>					\$ 1,885,420	\$ 1,927,785	\$ 1,947,063	\$ 1,966,534	\$ 1,986,199		
65.200	Family Self Sufficiency											
	<i>Family Self-Sufficiency Program</i>					\$ 50,021	\$ 44,119	\$ 44,560	\$ 45,005	\$ 45,455		
Total PHA Expenditures						\$ 2,165,460	\$ 2,219,223	\$ 2,241,416	\$ 2,263,830	\$ 2,286,468		
<i>HUD Funding</i>												
65.100	Housing Programs											
	<i>Program Administrative Fees</i>					\$ 204,513	\$ 229,547	\$ 231,842	\$ 234,161	\$ 236,503		
	<i>Direct Program Revenues</i>					\$ 1,871,752	\$ 1,880,736	\$ 1,899,543	\$ 1,918,539	\$ 1,937,724		
65.200	Family Self Sufficiency											
	<i>Family Self-Sufficiency Program</i>					\$ 44,141	\$ 44,142	\$ 44,142	\$ 44,142	\$ 44,142		
Total HUD Funding						\$ 2,120,406	\$ 2,154,425	\$ 2,175,528	\$ 2,196,842	\$ 2,218,369		
	<i>Portables Funding</i>					\$ 45,054	\$ 64,798	\$ 65,888	\$ 66,988	\$ 68,099		
Total PHA Funding						\$ 2,165,460	\$ 2,219,223	\$ 2,241,416	\$ 2,263,830	\$ 2,286,468		

Note: Administrative Fee is based on 289 (authorized) units leased per month @ \$66.19 funding level